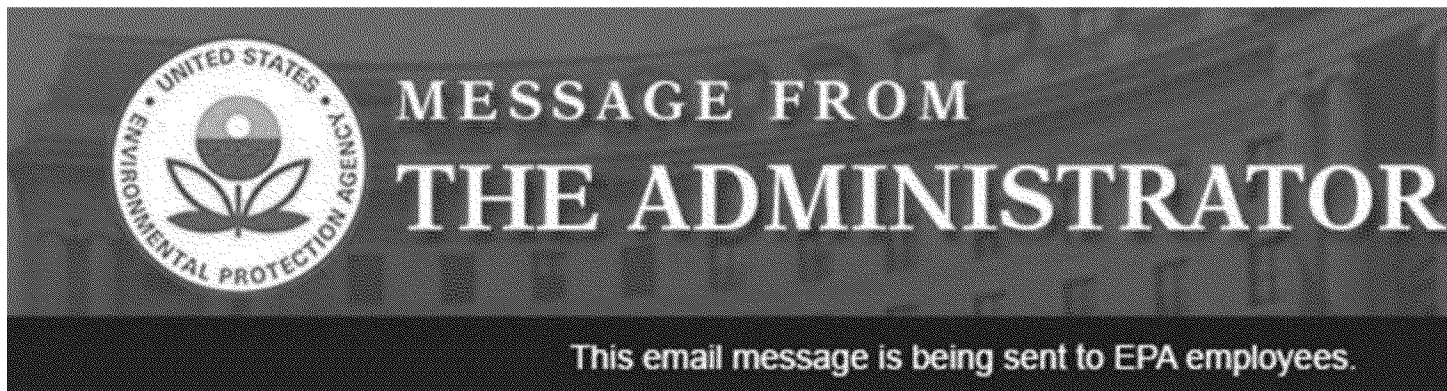


**To:** DeBell, Kevin[debell.kevin@epa.gov]  
**From:** Darwin, Henry  
**Sent:** Mon 2/12/2018 10:46:40 PM  
**Subject:** FW: EPA Strategic and Reform Plans  
[EPA-Transformation Strategy-On-A-Page-20180212.pdf](#)

The fonts must be driving you crazy.

H

**From:** Message from the Administrator  
**Sent:** Monday, February 12, 2018 5:25 PM  
**To:** Message from the Administrator <messagefromtheadministrator@epa.gov>  
**Subject:** EPA Strategic and Reform Plans



Colleagues,

I am proud to present the Agency's new [FY 2018 – FY 2022 Strategic Plan](#). The new plan for the Agency emphasizes my "Back-to-Basics" agenda and focuses our efforts on three overarching goals that reflect my core philosophies: (1) refocus the Agency back to its core mission; (2) restore power to the states through cooperative federalism; and (3) adhere to the rule

of law and improve Agency processes.

Here are some of the highlights outlined in the plan:

### ***Air***

- Over the next five years, EPA will prioritize key activities to support attainment of the National Ambient Air Quality Standards (NAAQS) and implementation of stationary source regulations.
- We will work with our state and tribal partners to rapidly approve their implementation plans for attaining air quality standards to reduce contaminants that cause or exacerbate health issues.

### ***Water***

- We will modernize and update the aging drinking water, wastewater and stormwater infrastructure that the American public depends on.
- The Agency will continue to leverage the State Revolving Funds (SRFs) and Water Infrastructure Finance and Innovation Act (WIFIA) to assist states, tribes, municipalities and private entities in financing high-priority infrastructure investments.

### ***Land***

- I am prioritizing the cleanup of Superfund sites, particularly my list of sites targeted for immediate, intense action, and I will implement Superfund Task Force recommendations to accelerate the pace of cleanups and promote site reuse, while also protecting human health and the environment.
- The Agency will accelerate cleanup by re-prioritizing some resources to focus on remedial actions, construction completions, ready-for-reuse determinations and National Priorities List (NPL) site deletions.

### ***Chemicals***

- We will prioritize the safety of chemicals in the marketplace under the implementation of the new Frank R. Lautenberg Chemical Safety for the 21st Century Act, which modernizes the Toxic Substances and Control Act (TSCA).
- To achieve this, EPA is working diligently to meet its statutory requirements and ensure that the most modern and safe chemicals get to market quickly in order to provide regulatory certainty for manufacturers and confidence for American consumers.

EPA's **Reform Plan** was also released today, as part of the FY 2019 budget. The EPA Reform Plan (see *Reform Plan Appendix* beginning on page 841) was developed in response to the President's March 2017 Executive Order calling for a *Comprehensive Plan for Reorganizing the Executive Branch*.

The plan includes 11 reform projects, with the deployment of the EPA Lean Management System serving as the foundation for these efforts. The plan includes the following projects: Speeding up Environmental Permitting; Reducing Unnecessary Industry Reporting Burden; Maximizing Infrastructure Investments; Examining EPA Field Presence; Tailoring State Oversight; Improving Management of EPA Laboratories; Enhancing Human Resource Shared Services Centers; Speeding Up the EPA Acquisition Process; Eliminating the State Implementation Plan Backlog; Speeding Up FOIA Responses; and Increasing Flexibility in State and Tribal Assistance.

Together the Strategic Plan and Reform Plan set a roadmap for EPA to better achieve our mission of protecting human health and the environment, while improving the efficiency and effectiveness of our processes and operations.

**Attached is a graphic depiction that shows how the strategic plan and reform plan fit together to shape the direction of EPA over the next five years.**

Thank you for the hard work that you do every day for EPA and the American people. I look forward to working with all of you as we strive to achieve these important environmental and human health outcomes.

Administrator Scott Pruitt